

Financial Statements

of

Aequs Aero Machine, Inc

For the year ended

31st March 2026

Aequs Aero Machine, Inc
Balance Sheet as at March 31, 2026

Particulars	Notes	Amounts in USD	
		As at March 31, 2026	As at March 31, 2025
Current Assets			
Cash and Cash Equivalents	2	1,180,306	363,457
Accounts Receivables, net	3	3,858,097	1,606,493
Inventories	4	4,773,804	4,271,467
Prepaid Expenses	5	96,975	103,454
Loan and advances to related parties	6	590,180	883,208
Due from related parties	7	20,230	1,663,188
Other Financial Assets	8	549,994	-
Total Current Assets		11,069,586	8,891,267
Non- Current Assets			
Property, Plant and Equipment, net	9	501,203	629,647
Total Property and Equipment		501,203	629,647
Other Assets			
Other Non current assets	10	-	75
Total Non Current Assets		501,203	629,722
Total Assets		11,570,789	9,520,989
Current Liabilities			
Accounts Payable	11	8,281,356	4,429,070
Accrued Expenses	12	1,309,746	413,205
Due to related parties	13	23,427	371,248
Borrowings	14	64,768	81,683
Total Current Liabilities		9,679,297	5,295,206
Non- Current Liabilities			
Borrowings	14	18,895	95,017
Total Non-current Liabilities		18,895	95,017
Total Liabilities		9,698,192	5,390,223
Stockholder's Equity			
Common share \$0.1 par value; Authorized 1,000 shares (Issued and outstanding; 1,000 shares and 1,000 shares as of March 31, 2026 and 2025 respectively)	15	4,829,744	4,829,744
Retained Earnings	15	(2,957,147)	(698,978)
Stock Option Outstanding		-	-
Total Stockholder's Equity		1,872,597	4,130,766
Total Liabilities and Stockholder's Equity		11,570,789	9,520,989

See accompanying notes to the special purpose financial statements

For and on behalf of the Board of Directors of Aequs
Aero Machine, Inc

sd/-
Amit Meligieri
Authorised Signatory

Place: Paris, TX 75461



Aequus Aero Machine, Inc

Statement of Income for the year ended March 31, 2026

		Amounts in USD	
	Notes	Year Ended March 31, 2026	Year Ended March 31, 2025
Net Revenue	16	18,054,418	14,096,463
Cost of sales	17	15,376,196	11,044,269
Gross profit		2,678,223	3,052,194
Operating expenses			
Depreciation and amortisation	9	7,760	16,360
Selling, general and administrative expense	18	3,811,594	3,521,287
Total operating expenses		3,819,354	3,537,646
Net (loss)/income from operations		(1,141,131)	(485,453)
Other (Income)/ Expense			
Interest expense	19	207,988	206,154
Interest income	20	(52,821)	(22,287)
Other (Income)/Expense	21	(778,832)	(470,426)
Total Other (Income)/Expense		(623,664)	(286,560)
(Loss) /Income before taxes		(517,466)	(198,893)
Exceptional Item	22	1,739,202	
(Loss)/Profit before tax & after exceptional item		(2,256,668)	(198,893)
Income tax	16	-	-
Net (Loss)/Income		(2,256,668)	(198,893)
Other comprehensive income/(loss), net of tax		-	-
Comprehensive (loss)/income		(2,256,668)	(198,893)

See accompanying notes to the special purpose financial statements

For and on behalf of the Board of Directors of
Aequus Aero Machine, Inc

sd/-

Amit Melligen
Authorised Signatory

Place: Paris, TX 75461



Statement of Cash Flows

	Amounts in USD	
	As at	As at
	March 31, 2026	March 31, 2025
A. Cash flow from operating activities		
Loss before income tax	(2,256,668)	(198,892)
Adjustments for:		
Depreciation and amortisation expense	128,750	143,856
Unrealized foreign exchange loss/(gain)	(120,986)	(966)
Employee stock compensation expense	(1,500)	6,034
Finance income	(52,821)	(22,287)
Provision for slow moving Inventory	58,812	36,201
Interest expense on borrowings	97,549	214,953
Write off loans and Advances	2,131,356	
Change in operating assets and liabilities		
(Increase)/decrease in		
- Increase in trade receivables	(2,251,453)	(350,093)
- Increase inventories	(561,147)	(747,918)
- Increase other current assets	(543,513)	(15,993)
- Increase trade payables	4,723,432	432,114
- other current liabilities	3,749	(7,791)
Cash generated from operations	1,355,560	(510,783)
Income taxes paid/(refund received)	-	-
Net cash inflow from operating activities (A)	1,355,560	(510,783)
B. Cash flows from investing activities:		
Payments for property, plant and equipment and intangible assets	(306)	(55,936)
Loan to Related Party	-	(511,506)
Net cash outflow from investing activities (B)	(306)	(567,442)
C. Cash flows from financing activities:		
Repayment of borrowings	(93,037)	(143,710)
Proceeds / (repayment) from short-term borrowings (net)	(347,821)	(393,691)
Interest paid	(97,549)	(214,953)
Net cash inflow (outflow) from financing activities (C)	(538,407)	(752,355)
Net increase (decrease) in cash and cash equivalents (A+B+C)	816,848	(1,830,580)
Cash and cash equivalents at the beginning of the financial year	363,458	2,194,038
Cash and cash equivalents at end of the year (Refer Note 6(iv))	1,180,306	363,458
Non-cash financing and investing activities		
Acquisition of right of use assets	1,180,306	363,458
Reconciliation of cash and cash equivalents as per the cash flow statement		
Cash and bank balances as per above comprise of the following:		
Balances with banks:		
In current accounts	1,180,266	363,458
Cash on hand	40	-
Balances per statement of cash flows	1,180,306	363,458

The above statement of cash flows should be read in conjunction with the accompanying notes.
This is the statement of cash flows referred to in our report of even date



Statement of Stockholder's Equity.

Particulars	Common Stock (Numbers)	Amount	Additional Paid in Capital	Retained Earnings	Total Equity
Balance at April 01, 2025	1,000	10	4,829,744.00	(698,979)	4,130,765
Net loss for the year				(2,256,668)	(2,256,668)
Stock Option Outstanding Transfer				(1,500)	(1,500)
Other Comprehensive Income					
Balance at March 31, 2026	1,000	10	4,829,744.00	(2,957,147)	1,872,597

Particulars	Common Stock (Numbers)	Amount	Additional Paid in Capital	Retained Earnings	Total Equity
Balance at April 01, 2024	1,000	10	4,829,744.00	(506,120)	4,323,624
Net loss for the year				(198,893)	(198,893)
Stock Option Outstanding Transfer				6,034	6,034
Other Comprehensive Income					
Balance at March 31, 2025	1,000	10	4,829,744.00	(698,979)	4,130,765

Stockholders' equity consists of only common stock as on March 31, 2026. The holders of the common stock are entitled to one vote per share on all matters to be voted upon by the stockholders of the Company.

As per amended and restated certificate of incorporation dated June 10, 2015, the total number of common shares that the Company is authorized to issue is 1000 shares having par value \$0.01 per share.

The common stock of the Company consists of 1,000 shares with a par value of \$0.01 as at March 31, 2026. At March 31, 2026 all the shares were issued and outstanding.

Stock Option Outstanding, The share options outstanding account is used to recognize the cost of employee stock option expenses incurred by an intermediate holding company, Aequis Limited. The stock options related to shares of Aequis Limited, granted to the Company's employees. The cost associated with the outstanding share option is valued based on fair value as on the grant date. Since there is no consideration paid for the awards, the value of the awards granted to the Company's employees are considered a capital contribution from the parent. The compensation cost is recognized as an expense, with a corresponding impact within equity.



1. Company Overview and Summary of Significant Accounting Policies.

Company overview

Aequs Aero Machine, Inc. (the "Company") was incorporated on October 31, 1968 under the laws of the State of Texas. The Company is engaged in manufacturing Precision CNC machined airframe parts, components and subassemblies for aircraft industry and occasionally performs other machining task. The Company is head quartered in Paris, Texas, U.S.

On June 2, 2015, 100% shareholding of the Company was acquired by Aequs Aerospace LLC (step down subsidiary of Aequs Limited) ('Aequs group') from its erstwhile shareholders.

Basis of presentation of financial statements

The Company has prepared the special purpose financial statements for twelve-month period ended March 31, 2026, in accordance with accounting principles generally accepted in the United States of America ("US GAAP") for the purpose of preparation of Consolidated Financial Statements of Aequs Limited (the "Holding Company")

Accounting estimates

The preparation of financial statements in conformity with U.S.GAAP requires the management to make assumptions and estimates that affect the reported amount of assets and liabilities and disclosures of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. The most significant estimates relate to allowances for doubtful accounts receivable, valuation of inventory, useful lives of property, plant and equipment and intangible assets, estimate of future cash flows used in assessing impairment, deferred tax assets and liabilities and provisions for contingencies and litigation. The Management bases its estimates on historical experience and on various other assumptions that are believed to be reasonable. The actual amounts may vary from the estimates used in the preparation of the accompanying special purpose financial statements. Appropriate changes in estimates are made as management become aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to financial statements.



Revenue recognition

The Company recognize revenues for the sale of goods when persuasive evidence of an arrangement exists, delivery has occurred, the price is fixed or determinable, and collectability is reasonably assured. With regard to the sale of products, when delivery is not considered to have occurred, and therefore no revenues are recognized, until the customer has taken title to the products and assumed the risks and rewards of ownership of the products specified in the purchase order or sales agreement. Generally, the transfer of title and risks and rewards of ownership are governed by the contractually defined shipping terms. Subsequent to delivery of the products, the Company generally have no further contractual performance obligations that would preclude revenue recognition.

Revenues are reported net of customer rebates and similar incentives. Taxes assessed by a governmental authority that are directly imposed on revenue-producing transactions between the Company and its customers, such as sales, use, value-added and some excise taxes, are excluded from revenues. Significant Management judgments and estimates must be made and used in connection with establishing the allowance for returns, price concessions and marketing arrangements in any accounting period. The Company believes that reliable estimates of returns, price concessions and marketing arrangements can be made based on the above information. However, actual results may differ from initial estimates as a result of changes in circumstances, market conditions and assumptions. Adjustments to estimates are recorded in the period in which they become known.

Functional currency and Foreign exchange transactions

The functional currency of the Company is US Dollars, and the accompanying financial statements are also reported in US Dollars. Foreign currency transactions are translated into the functional currency at the rates of exchange prevailing on the date of the respective transactions. Resulting gains or losses from settlement of such foreign currency transactions are included in the statements of income. Unsettled monetary assets and liabilities denominated in currencies other than the functional currency are translated into the functional currency at the rates of exchange prevailing at the balance sheet date. The gains or losses resulting from foreign currency transactions are included in the statements of income.

Cash and cash equivalents

Cash and cash equivalents consist primarily of cash on hand, balance in current accounts, demand deposits with bank, which can be withdrawn at any time, without prior notice or penalty on the principal. The Company considers investments in highly liquid investments with an original maturity of three months or less to be cash

The carrying amounts of cash and cash equivalents approximate their fair value due to the short-term nature of those instruments. We maintain amounts on deposit with various financial institutions, which may, at times, exceed federally insured limits. However, management periodically evaluates the credit-worthiness of those institutions, and we have not experienced any losses on such deposits.

Interest income

Interest income is on loans given to related party. Interest income is recognized on a time proportion basis taking into account the amount outstanding and the applicable interest rate.



Cost of sales

Cost of goods sold includes all costs associated with inventories, including the procurement of materials, the conversion of such materials into finished products, and the costs of warehousing and distributing finished goods to customers. Material procurement costs include inbound freight charges as well as purchasing, receiving, inspection and storage costs. Conversion costs include the costs of direct production inputs such as labor and energy, as well as allocated overheads from indirect production centers and plant administrative support areas. Warehousing and distribution costs include inside and outside storage costs, outbound freight charges and the costs of internal transfers.

Selling, General and Administrative Expenses

Selling, general and administrative expenses include, among other expenses referred elsewhere, selling and marketing expenses; salaries, travel and office expenses of administrative employees and contractors; legal and professional fees; and bad debt expenses

Advertisement expense

The cost of advertising are not incurred until the item or service has been received. The cost of advertisement expensed as when as incurred.

Trade accounts receivables

Trade accounts receivables consists primarily of receivable arising from sale of goods in the normal course of business. Trade accounts receivable are recorded at the invoiced amount and do not bear interest. Amounts collected on trade accounts receivable are included in net cash provided by operating activities in the consolidated statements of cash flows. Trade accounts receivables are recorded net of an allowance for doubtful accounts. The allowance for doubtful accounts is the Company's best estimate of the amount of probable credit losses in existing accounts receivable. The allowance for doubtful accounts is determined by evaluating the relative creditworthiness of each customer, historical collections experience and other information, including the aging of the receivables. The Company reviews the allowance for doubtful accounts regularly and past due balances are reviewed for collectability. Account balances are charged off against the related allowance when the Company believes that the amount will not be recovered. Allowance for doubtful accounts is \$0 as of March 31, 2026

Loan and Advances

Transactions for loans and advances are with related party. Interest on loans and advances are recorded on accrual basis. Loans and advances are at prevailing market interest rate.



Property, Plant and equipment

Property, Plant and equipment are stated at cost, less accumulated depreciation. The Company provides for depreciation using the straight-line method over the estimated useful lives. Upon disposal, assets and related accumulated depreciation are removed from the Company's accounts and the resulting gains and losses are reflected in current earnings in the statements of income. Gains and losses on disposals are included in the statements of income at amounts equal to the difference between the net book value of the disposed assets and the net proceeds received upon disposal. Expenditures for replacements and betterments that extend the useful life of an asset are capitalized and depreciated over the remaining useful life of the related asset. Expenditures for repairs and maintenance are charged to expense as incurred.

The estimated useful lives of assets are as follows:

Leasehold improvements 10 years or lease period whichever is earlier

Autos & Trucks 5-10 years

Machinery and equipment 5-10 years

Furniture and fixtures 7-10 years

Computers & Servers 3-10 years

Borrowing cost directly attributable to the construction or production of qualifying assets are capitalized as part of the cost.

Impairment or disposal of long-lived assets

The Company reviews long-lived assets for impairment, including identifiable intangible assets with finite lives, whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. The Company measures recoverability of assets to be held and used by a comparison of the carrying value of an asset to undiscounted future net cash flows the assets are expected to generate.

If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the estimated fair value of the assets. Fair value of property, plant and equipment is usually estimated using discounted cash flows expected to be generated from the use of the asset. Assets to be disposed are reported at the lower of the carrying value or the fair value, less estimated costs to sell.

Leases

The Company takes leases of its office/factory building facilities under operating lease arrangements that are renewable on a periodic basis at the option of the lessor and the lessee. The lease agreements contain escalation clauses. Lease payments under operating leases are recognized as an expense on a straight-line basis over the lease term.

All leases are classified as either a capital lease or an operating lease at the inception of the lease. Leases of assets under which the Company effectively retains all the risks and rewards of ownership are classified as capital leases, while all other leases are classified as operating lease.

Employee benefits

Defined Contribution Plans.

Eligible employees of the Company in U.S. participate in an employee retirement savings plan (the "401K Plan") under Section 401(K) of the United States Internal Revenue Code. The 401K Plan allows for employees to defer a portion of their annual earnings on a pre-tax basis through voluntary contributions to the 401K Plan. The Company's contribution to the plan is discretionary and no contribution has been made by the Company to date. Contributions to defined contribution plans are charged to income in the period in which they accrue.



Income taxes

Income tax consists of the current tax provision and the net change in the deferred tax asset or liability for the year. Income taxes are accounted for using the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities, and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled.

The effect of changes in tax rates on deferred tax assets and liabilities is recognized as income or expense in the period that includes the enactment date. The measurement of deferred tax assets is reduced, if necessary, by a valuation allowance for any tax benefits of which future realization is not more likely than not. Changes in valuation allowance from period to period are reflected in the statement of income of the period of change.

The Company recognizes the effect of income tax positions only if those positions are more likely than not of being sustained. Recognized income tax positions are measured at the largest amount that is greater than 50% likely of being realized. Changes in recognition or measurement are reflected in the period in which the change in judgment occurs. Otherwise, these tax benefits are recorded when a tax position has been effectively settled, the statute of limitation has expired, or the appropriate taxing authority has completed their examination.

Inventories

Inventories are stated at the lower of cost or Net realizable value. The company uses first-in, first out method to determine the cost of inventories.

Finished goods and work-in-process inventory cost includes material, labor, overhead and other direct costs required to bring the inventory to its present location and condition. Adjustments to reduce the cost of inventory to its Net realizable value are made, if required, for decreases in sales prices, obsolescence or similar reductions in the estimated net realizable value.



Fair value of financial instruments

ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants at the measurement date. ASC 820 establishes a fair value hierarchy that distinguishes between (1) market participant assumptions developed based on market data obtained from independent sources (observable inputs) and (2) an entity's own assumptions about market participant assumptions developed based on the best information available in the circumstances (unobservable inputs). The three levels of the fair value hierarchy under ASC 820 are described as follows:

Level 1 - Unadjusted quoted prices in active markets for identical, unrestricted assets or liabilities that the Company has the ability to access at the measurement date.

Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

Level 3 - Unobservable inputs for which there is little or no market data, which require the Company to develop its own assumptions based on the best information available as what market participants would use in pricing the asset or liability.

The carrying amounts reported in the balance sheets for cash and cash equivalents, accounts and other receivables, other current assets, line of credit, accounts payable, accrued expenses and other current liabilities is at fair value due to the short-term maturity of these items and the variable interest rate on its line of credit borrowings.



Concentrations of credit risk

The company is dependent on only one of its vendors for raw materials used in the manufacturing of the products. The Company purchased approximately 47% of its raw materials from this vendor during year ended March 31, 2026. The Company is dependent on the ability of its suppliers to provide products on a timely basis and on favorable pricing terms. The loss of certain principal suppliers or a significant reduction in product availability from principal suppliers could have a material adverse effect on the Company. The Company believes that its relationships with its suppliers is satisfactory.

The Company sells its services primarily to two customers. To reduce the risk, the Company monitors the creditworthiness of its customers to which it grants credit terms in the normal course of business and generally does not require its customers to provide collateral to support accounts receivable. The Company estimates the need for allowances for potential credit losses based on historical collection activity and the facts and circumstances relevant to specific customers and records a provision for uncollectible accounts when collection is uncertain. To date, the Company has not experienced significant credit-related losses. No significant allowance for doubtful accounts was required as of March 31, 2022.

Revenue March 31, 2026

SPIRIT AEROSYSTEMS, INC 52%

Aerostructures Manufacturing India Pvt Ltd. 23%

Accounts Receivable

Aerostructures Manufacturing India Pvt Ltd 64%

SPIRIT AEROSYSTEMS, INC. 15%

Management believes that the losses of any of these customers could have a material adverse impact on the Company's business, financial condition, and results of operations. To reduce its credit risk on accounts receivables, the Company performs ongoing credit evaluations of customers. There is no significant credit risk in cash equivalents and loans and advances.

Recently issued accounting pronouncements.

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures, which requires expanded disclosures of the effective tax rate reconciliation and income taxes paid. This guidance is effective for fiscal years beginning after December 15, 2025, and will be adopted by the Company in FY27.

In addition, the Company will adopt ASU 2025-05, Credit Losses (Topic 326): Simplification of Credit Loss Measurement, effective for annual periods beginning after December 15, 2026. The Company is currently evaluating the impact of this standard on its consolidated financial statements.

The FASB also issued ASU 2024-14, Income Statement—Reporting Comprehensive Income (Topic 220): Disaggregation of Expenses, effective for fiscal years beginning after December 15, 2026. The Company expects to provide additional disaggregated expense disclosures beginning in FY26.



Dividends

Dividends on common shares are recorded as a liability on the date of declaration by the shareholders at the Annual General Meeting.

Commitments and Contingencies.

Liabilities for loss contingencies arising from claims, assessments, litigations, fines and penalties and other sources are recorded when it is probable that a liability has been incurred and the amount of the assessment and/or remediation can be reasonably estimated. Certain reclassifications have been made in the financial statements of prior years to confirm classifications used in the current year.



Aequis Aero Machine, Inc

9. Property, Plant & Equipment							Amounts in USD	
	Leasehold Improvements	Furniture & Fixtures	Machinery & Equipment	Autos & Trucks	Computer & Servers	Total		
Cost:								
At 31st Mar 2024	97,462	17,118	4,593,409	35,329	81,773	4,825,091		
Additions		431	51,805		3,700	55,936		
Disposals/transfer								
Exchange differences								
At 31st Mar 2025	97,462	17,549	4,645,214	35,329	85,473	4,881,027		
Additions					306	306		
Disposals/transfer								
Exchange differences								
At 31st Mar 2026	97,462	17,549	4,645,214	35,329	85,779	4,881,333		
Depreciation:								
Upto 31st Mar 2024	89,623	14,785	3,906,815	35,329	60,973	4,107,524		
Charge for the year	6,949	933	127,496	(0)	8,478	143,856		
Charge to retained earnings								
Disposals								
Upto 31st Mar 2025	96,572	15,718	4,034,311	35,328	69,451	4,251,380		
Charge for the year	189	831	120,990	(0)	6,739	128,750		
Charge to retained earnings								
Disposals								
Upto 31st Mar 2026	96,761	16,549	4,155,301	35,328	76,191	4,380,130		
Net Block:								
At 31st Mar 2025	890	1,831	610,903	1	16,022	629,647		
At 31st Mar 2026	701	1,000	489,913	1	9,588	501,203		
Construction in progress as at March 31, 2025	-	-	-	-	-	-		
Construction in progress as at March 31, 2026	-	-	-	-	-	-		
Total Property, Plant and Equipment as at March 31, 2026	701	1,000	489,913	1	9,588	501,203		

Aequis Aero Machine, Inc

Notes to the special purpose financial statements

5. Property, Plant & Equipment (continued)

Property, Plant & Equipment mortgaged, pledged, or otherwise subject to lien as at March 31, 2025 and as at March 31, 2026, given as security towards borrowings are as under:

	Gross Block	Net Block
March 31, 2025		
Machinery & Equipment	887,013	507,232
March 31, 2026		
Machinery & Equipment	487,638	258,781



Aequs Aero Machine, Inc

		Amounts in USD	
2	Cash and Cash Equivalents	March 31, 2026	March 31, 2025
	Cash and cash equivalents		
	Balances with banks:		
	On Current Accounts	1,180,266	363,458
	Cash on hand	40 -	0
		1,180,306	363,457
There are no restricted cash and cash equivalents as of March 31, 2026 and March 31, 2025			
3	Accounts Receivables, net	March 31, 2026	March 31, 2025
	Unsecured, considered good	1,278,992	600,005
	Unsecured, considered good - Related party	2,579,107	1,007,897
	Less: Allowance for doubtful accounts receivables	-	(1,410)
		3,858,099	1,606,493
		3,858,099	1,606,493
	Allowance for doubtful accounts receivables		
	Balance at Beginning of Period	1,410	1,410
	Balance at End of Period	-	1,410
4	Inventories (valued at lower of cost or net realizable value)	March 31, 2026	March 31, 2025
	Raw materials and components	662,836	680,145
	Work-in-progress	1,547,714	1,286,299
	Finished goods	3,290,759	2,669,361
	Stores and spares	149,561	146,836
		5,650,870	4,782,640
	Less: Provision for obsolescence	(877,067)	(511,172)
		4,773,804	4,271,467
5	Prepaid expenses	March 31, 2026	
	Prepaid expenses	96,975	103,454
		96,975	103,454
6	Loans and Advances	March 31, 2026	March 31, 2025
	Loan and advances to related parties		
	Aequs Aerospace BV	-	366,609
	Aequs Aerospace SAS	590,180	516,600
		590,180	883,208
7	Other Current Assets	March 31, 2026	March 31, 2025
	Dues from related parties		
	Aequs Aerospace France SAS	-	1,642,957
	MILLC	632	632
	Aequs Limited	19,598	19,598
		20,230	1,663,188
8	Other Financial Assets		
3.04	Unbilled Revenue	549,994	-
		549,994	-



Aequis Aero Machine, Inc

Aequis Aero Machine, Inc

Notes to the financial statements

Amounts in USD

10	Other Assets		
		March 31, 2026	March 31, 2025
	Security Deposits		
	Security Deposits	-	75
		-	75
11	Accounts Payable		
		March 31, 2026	March 31, 2025
	Accounts Payable	2,458,007	1,150,232
	Accounts payable - Related parties	5,823,347	3,278,838
		8,281,354	4,429,070
12	Accrued Expenses		
		March 31, 2026	March 31, 2025
	Accrued salaries, wages & employee benefits	643,355	70,035
	Other accrued expenses and liabilities	436,219	321,148
	Statutory dues	230,172	22,022
		1,309,746	413,205
13	Other current liabilities		
		March 31, 2026	March 31, 2025
	Other current liabilities to Related Parties		
	Aequis Aerospace LLC	23,427	371,248
		23,427	371,248
14	Borrowings		
		March 31, 2026	March 31, 2025
	Current Liability		
	Notes payable	64,768	81,683
		64,768	81,683
	Non-Current		
	Notes payable	18,895	95,017
		18,895	95,017

Notes

a) On September 27, 2019, the Company obtained a line of credit with the US BANK Equipment Finance for S 144,500. The loan is obtained to purchase a Machine. Interest will be charged from the date of Commencement of loan. The loan interest is 5.3 % per annum.

b) On June 17, 2022, the Company obtained a line of credit with the US BANK Equipment Finance for S 184,860. The loan is obtained to purchase a Machine. Interest will be charged from the date of Commencement of loan. The loan interest is 6.18 % per annum..

c) On Feb 20, 2023, the Company obtained a line of credit with the Newlane Finance Company Equipment Finance for S 62,356 The loan is obtained to purchase a Machine. Interest will be charged from the date of Commencement of loan. The loan interest is 6.18% % per annum.



Aequis Aero Machine, Inc**15 Stockholder's Equity**

	March 31, 2026	March 31, 2025
Common Stock, \$.01 par value, 1000 shares authorized 1000 issued and outstanding	4,829,744	4,829,744
Additional Paid in Capital	-	-
	<u>4,829,744</u>	<u>4,829,744</u>

During the year, there were no changes in the number of shares or paid up share capital.

General reserve

Deficit in the statement of profit and loss		
Balance as per last financial statements	(698,979)	(506,120)
Employee stock option expenses	-	6,034
Transfer	(1,500)	-
Profit for the period	(2,256,668)	(198,893)
Net surplus in the statement of profit and loss	<u>(2,957,147)</u>	<u>(698,979)</u>
Total reserves and surplus	<u>(2,957,147)</u>	<u>(698,979)</u>



Aequis Aero Machine, Inc
Amounts in USD

16	Net Revenue	Year ended March 31, 2026	Year ended March 31, 2025
	Sale of goods	18,054,418	14,096,463
	Returns and Allowances	-	-
	Net Revenue	18,054,418	14,096,463
17	Cost of sales		
	Raw Materials consumed	12,285,275	8,894,472
	Labour and Overhead charges	612,334	512,569
	Subcontracting charges	2,952,708	2,355,241
	Office, Tools and Supplies	383,586	319,242
	Freight charges	409,768	158,851
	Depreciation	120,990	127,496
	Salaries and Wages	8,138	7,350
	Provision for slow moving Inventory	58,812	36,201
	Less: Overhead allocated to Inventory	(1,455,416)	(1,367,152)
		15,376,196	11,044,269
18	Selling, general and Administrative expenses	Year ended March 31, 2026	Year ended March 31, 2025
	Salaries and Wages	2,123,286	1,679,084
	Employee Compensation Expenses	-	6,034
	Repairs and Maintenance	86,690	98,004
	Advertising and Promotion	23	4,646
	Insurance	287,532	271,979
	Utilities	133,397	107,698
	Dues and Subscription	5,570	2,061
	Auto and Trucks	225	77
	Rent Expenses	176,588	166,048
	Taxes, Licences and Permits	62,986	88,123
	Professional Fees	657,591	746,317
	Audit Fees	16,452	9,300
	Travel and Entertainment	207,109	313,392
	Training	2,500	2,286
	Miscellaneous	48,397	20,703
	Uniform and Laundry	3,248	5,535
	Total Selling, general and Administrative expenses	3,811,594	3,521,287
19	Interest Expense	Year ended March 31, 2026	Year ended March 31, 2025
	Interest expense	207,988	206,154
		207,988	206,154
20	Interest Income	Year ended March 31, 2026	Year ended March 31, 2025
	Interest income	(52,821)	(22,287)
		(52,821)	(22,287)



Aequis Aero Machine, Inc**21 Other (Income)/ Expense**

	Year ended March 31, 2026	Year ended March 31, 2025
Marketing Income	(1,049,497)	(518,602)
Loan Written Off	392,154	49,540
Exchange difference gain (net)	(121,489)	(1,364)
	<u>(778,832)</u>	<u>(470,426)</u>

22 Exceptional Items

	Year ended March 31, 2026	Year ended March 31, 2025
Balance Written Off	1,739,202	-
	<u>1,739,202</u>	<u>-</u>



Aequs Aero Machine, Inc.

15. Related party disclosures

Name of related parties and their relationship

Relationship	Name of the related party
Holding company	: Aequs Aerospace LLC ('AALLC')
Ultimate holding company	: Aequs Limited (Formerly known as Aequs Private Limited) (AL)
	: Aerostructures Manufacturing India Private Limited ('ASMIPL')
	: Aequs Aerospace BV ('AABV')
	: Aequs Aerospace France SAS ('AAF')
Fellow Subsidiaries	: Aerospace Manufacturing Holdings Private Limited (formerly, Aequs Aerospace)
	: Aequs Oil & Gas LLC ('AOGLLC')
	: Aerostructures assemblies India pvt ltd (AAI)
	: Aequs Consumer Products Private Limited (ACPPL)
Enterprises in which individuals owing interest in the Company, or their relatives have control	: Melligeri Investment LLC ('MILLC')
	: MFRE Taris, LLC

Names of other related parties with whom transactions have taken place during the year.

Relationship	Name of the related party
Holding company	: Aequs Aerospace LLC ('AALLC')
Ultimate holding company	: Aequs Limited ('Aequs')
Subsidiaries of ultimate holding company	: Aerostructures Manufacturing India Private Limited ('ASMIPL')
	: Aequs Aerospace BV ('AABV')
	: Aequs Aerospace France SAS ('AAF')
	: Aequs Oil & Gas LLC ('AOGLLC')
	: Aequs Consumer Products Private Limited
	: Aerostructures assemblies India Pvt ltd
Enterprises in which individuals owing interest in the Company, or their relatives have control	: Melligeri Investment LLC ('MILLC')
	: MFRE Taris, LLC

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Aequus Aero Machine, Inc.

The following table provides the total amount of transactions that have been entered into with related parties for the relevant financial year:

A. Transactions with related parties

Name	Nature of transactions	Amounts in USD	
		Year ended March 31, 2026	Year ended March 31, 2025
AALLC	Expenses incurred on behalf of Company	9,248	-
ASMIPL	Sale of goods	4,205,533	1,940,402
	Purchase of material	7,228,435	7,022,615
	Management Fees	1,050,000	519,000
AABV	Interest Income on Loan Given	8,975	10,735
AAF	Interest Income on Loan given	43,768	5,058
AL	Expenses incurred on behalf of Company		
	Sale of goods	2,827	8,351
AAI	Sale of goods	5,120	21,449
	Purchase of material	293,803	154,064
ACPPL	Technical Service Cross Charge	0.00	38,031
MFRE Taris, LLC	Factory rent	174,000	-

B. Balance at the year end

Name	Particulars	March 31, 2026	March 31, 2025
AALLC	Dues to related parties	23,427	371,248
ASMIPL	Trade Receivables	2,467,480	1,007,897
	Trade Payables	5,618,684	3,239,961
	Dues from related parties	550,000	-
AABV	Loan Receivables	-	366,609
MILLC	Dues from related parties	632	632
AAF	Dues from related parties	-	1,642,957
	Loan Receivables	590,180	516,600
ACPPL	Trade receivables	-	38,031
AL	Dues from related parties	19,598	19,598
	Trade Receivables	108,103	480
AAI	Trade Receivables	3,524	11,209
	Trade Payables	204,663	38,877



23 Operating leases

Aeques Aero Machine Inc, has leased an office in Paris, Texas. The lease is for a period of 9 years starting July 01, 2024 to June 30, 2033. The lease is cancellable provided a 30 days written notice is issued to the other party.

The lease rent included in the financial statement of operations was \$ 174,000 and \$ 163,575 for the year ended March 31, 2026 and March 31, 2025

Future minimum payment with lease term in excess of one year as at March 31, 2026 are as follows:
For the years ended March 31,

2027	174,000
2028	180,525

24 Subsequent events

Subsequent events were evaluated through 10th August 2026, the date the financials were available to be issued, there were no other events to be recognized or disclosed.

For and on behalf of the Board of
Directors of Aeques Aero Machine, Inc

sd/-

Amit Melligeri

Authorised Signatory

Place: Paris, TX 75461



Aequus Aero Machine, Inc

Notes to the special purpose financial statements

		Amounts in USD	
		Year ended	Year ended
		March 31, 2026	March 31, 2025
25	Income tax		
	Current tax		
	Federal	-	-
	State	-	-
	Deferred tax		
	Federal	-	-
	State	-	-
		<u>-</u>	<u>-</u>
	Deferred tax assets		
	Allowance for doubtful accounts	-	(324)
	Inventory	-	117,544
	Prepaid Expenses	-	-
	Accrued Expenses	101,081	75,986
	Accrued Wages	143,226	16,125
	Accrued Interest income	243,945	254,182
	Net Operating Loss	90,117	-
	Total deferred income tax assets	<u>578,369</u>	<u>463,513</u>
	Less : Valuation Allowance	<u>(468,342)</u>	<u>(334,212)</u>
	Deferred tax assets	<u>110,027</u>	<u>129,301</u>
	Deferred tax liabilities		
	Property and equipment	<u>110,027</u>	<u>129,301</u>
	Deferred tax liabilities	<u>110,027</u>	<u>129,301</u>
	Net Deferred tax	<u>-</u>	<u>-</u>

The Company has placed the Valuation Allowance against deferred tax asset for which the Company believes it is more likely than not that the deferred tax assets will not result in a future tax benefit.

