

MEMORANDUM OF ASSOCIATION

OF

Aeque Limited*

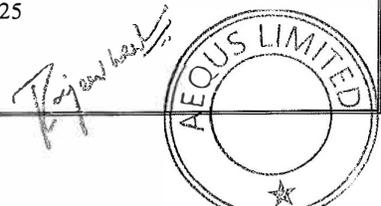
(A Company limited by Shares - Incorporated under the Companies Act, 1956)

- I. The name of the Company is "Aeque Limited."
- II. The registered Office of the Company will be situated in the State of Karnataka.
- III. The Objects for which the company is established are:

(A) THE MAIN OBJECTS TO BE PURSUED BY THE COMPANY ON ITS INCORPORATION ARE:-

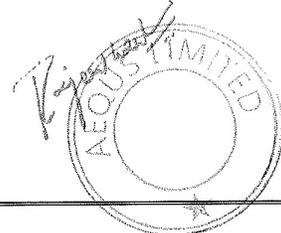
1. To manufacture and otherwise carry on the business of developing, designing precision turned, Machined products, components or parts relating to automobile, aerospace, general engineering, hydraulic and pneumatic uses, applications and industries.
2. To carry on the business of developing, designing and / or manufacturing alloy based products, components or parts, forgings and castings relating to automobile, aerospace, general engineering, hydraulic and pneumatic uses, applications and industries.
3. To carry on the business, profession, vocation of industrial engineering, consultants, advisors, and to investigate into and report and advise on and assist in the preparation of any industrial or engineering products, to undertake collection and preparation of the relevant statistics, information and data and to acquire, collect, formulate and prepare the technical details, specifications, drawings, plans, blue prints for fabrication or manufacture of any machinery, machine parts, plant, components or accessories of any particular design, shape or material and to act as industrial consultants, engineering consultants, business consultants and to carry on business of providing all types of consultancy business connected with the industry and trade.
4. To carry on the business of developing, designing, manufacturing, buying, selling or otherwise dealing in highly precision equipments and engineering products including components and other systems and their accessories. and Database development, both in India and abroad.

* The name of the Company has been changed from "Aeque Private Limited" to "Aeque Limited" pursuant to the conversion of private company into public company approved by the shareholders of the company by passing special resolution at the Extraordinary General Meeting held on April 25, 2025



(B) THE OBJECTS INCIDENTAL OR ANCILARY TO THE ATTAINMENT OF THE MAIN OBJECTS:

1. To buy, sell, manufacture, adopt, refine, manipulate, conduct research in or any other manner deal with all or any substances, apparatus, machinery, materials, articles and things capable of being used or conveniently dealt with in any of such businesses as aforesaid or of being required by customers of or person having dealings with the Company and for any of such purpose, to acquire, establish, equip, maintain, develop, manage, and / or operate / run, laboratories, research intuitions, factories, warehouses and establishments of all kinds.
2. To establish, provide, maintain, conduct or otherwise subsidise, research and development laboratories and experimental workshops for conducting scientific and technical research, experiments and tests of all kinds and for promoting studies on economic markets and researches, scientific and technical investigations and inventions and to provide subsidies, endow or assist the building up of facilities in relation to laboratories, workshops libraries, lecturers, teachers and conferences to provide remuneration to scientific or technical professors, teachers and academicians, to sponsor and / or conduct exhibitions, award scholarship, prizes, grants and bursaries to students or otherwise reward them and generally to undertake, support, encourage, promote and reward studies, researches, investigations, experiments, tests and inventions of any of the business which the Company is authorised to carry on.
3. To advertise, and / or otherwise adopt means of making known or promoting the recognition of products or and / or services rendered by the Company or generally of the activities of the Company in any way as any be expedient, including the posting of bills in relation thereto, release of press advertisements, publications, issue or circulars, books, pamphlets and price lists and the conducting of competitions, exhibitions and giving / granting of prizes, rewards and donations.
4. To apply for, purchase or otherwise acquire and protect, prolong and renew, whether in India or elsewhere, trade marks, trade names, designs, secret processes, patent rights, 'BREVETS D'INVENTION', licenses, protection and concessions which may appear likely to be advantageous, or useful to the Company to use, exercise, develop, manufacture under / or grant licenses, or privileges in respect thereof or otherwise turn to account any patents, trade marks, property rights, inventions, secrets, know-how or information so acquired and to spend money in experimenting upon, testing and improving or seeking to improve any patents properties, inventions, secrets, information or rights which the Company may acquire or propose to acquire and develop.



5. To enter into partnership(s) or into any technical collaboration or other agreements for sharing of profits, utilization and development of knowhow, union of interests, co-operations, joint ventures, reciprocal concessions or otherwise with any person, firm or otherwise with any person, firm or Company either in India or in any part of the world carrying on or engaged in or about to carry on or engaging any business, undertaking or transaction which this Company is authorised to carry on, so as directly or indirectly to benefit the Company, or to merge or amalgamate with any other body corporate having objects altogether or in part similar to those of this Company and to lend money or to guarantee any contract or otherwise assist any person, firm or Company and to take or otherwise acquire and hold any interest in shares, stocks, debentures and other securities of any such person, firm or body corporate and to sell, dispose off, re-issue with or without guarantee or otherwise deal with such shares, stocks and other securities.
6. To be interested in, to promote and undertake the formation and establishment of institutions, business pools, combines, syndicates, Industrial or trading, in any of the services articles, equipment or products allowed under the objects of the Company.
7. To purchase or otherwise acquire and undertake the whole or any part of the business, property, rights and liabilities of any person, firm or Company, carrying on any business which this Company is authorised to carry on or / and to be in possession of any property or rights suitable for any of the purposes of the Company, to purchase, acquire, apply for, hold, sell and deal in shares, stocks, debentures of any such person, firm or Company and to conduct, make or effect any arrangement with regard to the winding up of the business of any such person, firm or company.
8. To pay all costs, charges and expenses of and incidental to the promotion, formation, registration and establishment of the Company including cost, charges, expenses relating to negotiations, contracts and arrangements made prior to and in anticipation of the formation and incorporation of the Company and expenses relating to industrial and import licensing.
9. To remunerate or make donations to any person or persons for any services rendered or to be rendered, whether by cash or in kind or by allotment of fully or partly paid shares or by a call or potion on shares, debentures, or securities of this or any other Company or in any other manner, whether out of the Company's capital profit and / or reserves or otherwise, in introducing any property or business to the Company or for any other reason which the Company may think proper in the attainment of the objects of the Company.
10. To procure the incorporation and such other recognition of the Company in any other country, state or place in the world wherever and whenever it may be deemed necessary and expedient to do so.

11. To undertake and execute any trusts, the undertaking whereof may seem desirable either gratuitously or otherwise
12. To draw, make, issue, accept, endorse, discount, execute and / or negotiate promissory notes, warrants, hundies, bills of exchange, bill of lading, delivery orders, ware-housekeepers certificates, debentures and other negotiable or commercial or mercantile or transferable instruments connected with the business of the Company, and to buy, sell and deal in the same, subject to the Banking Regulations Act, 1949.
13. To open account or accounts with any individual, firm or Company or with any bank or banks and to pay into and to withdraw monies from such account or accounts.
14. Subject to the provisions of the Companies Act, 1956, to invest, apply and acquire or otherwise employ money belonging to entrusted to or at the disposal of the Company in securities and shares upon such terms as any be thought proper and fit and from time to time, to vary such transactions in such manner as the company may think fit.
15. To make advance upon or for the purchase of materials, goods, machineries, stores and other articles required for the purpose of the company.
16. To borrow, raise money, accept advances and amounts with or without securities or to receive money on deposit subject to the provisions of the Acceptance of Deposit Rules and the directions of the Reserve Bank of India in this matter, wherever applicable, or secure the payment of money, at interest or otherwise, from any person, firm, body corporate or association of person, including shareholders, whether in India or abroad, not amounting to business of banking as defined in the Banking Regulations Act, 1949 for and of the purposes of the Company and at such time the issue of debentures or debenture stock convertible into shares of this or any other Company and in security of any such money so borrowed, raised or received, to mortgage, Company, present or future including its uncalled capital, by special assignment or otherwise, or to transfer or convey the same absolutely or in trust and to give the lenders, power of sale or other powers as may seem expedient and to purchase, redeem or pay off any such securities.
17. To sell, mortgage, assign, lease, improve, manage, work, develop, alter, exchange, enfranchise, dispose off, turn to account, abandon or otherwise deal with the undertakings of the Company or any part thereof, all or any part of the land, buildings, assets, properties, rights, concessions, whether movable or immovable, for such consideration in such manner and on such terms as the company may think fit or deem expedient and in particular for shares stock, debentures or other securities of any other company having objects similar to those of this company.

18. To provide for the welfare of the employees, ex-employees, officers and ex-officers (including Directors and Ex-Directors) of the Company and the wives, windows, families or dependants of such persons by building or contributing to the building of houses, dwelling of chawls, or by grants of moneys, pensions, allowances, gratuity, bonus payment towards insurance or other ex-gratia payments, by creating from time to time, subscribing or contributing to schools, colleges and / or other places of instructions or recreation, hospitals and dispensaries, and to render such medical and / or other assistance as the Company may think
19. Subject to the provisions of the Companies Act, 1956 and the constitution of India, to subscribe or contribute or otherwise to assist or to guarantee money to charitable, benevolent, religious, scientific, national or other institutions or for any objects established for any public and / or general utility or for any other useful objects / purposes.
20. To distribute any of the properties of the company amongst the members in specie or in kind consequent upon the winding up of the company.
21. To invest and deal with the surplus moneys and funds belonging to or entrusted with the company and not immediately required in lands, buildings, bullions, commodities, movable properties, negotiable instruments, actionable claims, advances against any property or goods, bond and securities with the Government, Municipal and other local authorities, in shares and / or securities in companies, in such other investments and in such manner as may from time to time determined and to vary such investments and transactions based on the needs and circumstances of the case and / or to lend and advance moneys or give credit to such person, firms, and / or bodies corporate and on such term with or without securities, as may seem expedient and in particular, to customers, of / an do other persons having dealings, with the company and to give guarantee or become surely for any such person/s, firm/s, or body/ies corporate but, however, not indulging in the business of banking as contemplated under Banking Regulation Act, 1949, as amended from time to time.
22. To enter into any agreements, collaborations, and / or contracts with any individual, Company, Government, State, Municipal and / or Local Authority, Panchayat or foreign parties, either private or otherwise, for Technical, Financial or any other assistance that may seem conducive to the attainment of the objects of the company, and to obtain from such individual, company, governments, state, authority or party, any rights, grants licenses, privileges and concessions which the company may think fit/desirable to obtain and to carry out and comply with such arrangements and to exercise, dispose off or otherwise turn to account any such rights, privileges and concession.

23. Generally to carry on or assist in carrying on in place or places any other trade or business, whether financial, commercial, mercantile, manufacturing or otherwise which may seem to the company as capable of being conveniently carried on with the business / as of the company, or calculated directly or indirectly to promote the interests of the company or render directly or indirectly to promote the interests of the company's properties or rights.
24. To establish and maintain agencies, local registers or branches and to appoint sub-distributors and sole selling agents, in India or in any part of the world for the conduct of the business of the company or to conduct all or any of several operations that form part of the business of the company, particularly importing, exporting, purchase, sale manufacture, packing, storing, warehousing, transshipment of goods, chattels merchandise or any other materials or things at the disposal of the company from time to time.
25. To promote, form and incorporate and aid in the promotion formation and incorporation of any company or companies subsidiary or otherwise for the purpose of disposing off or acquiring all or any of the property rights and liabilities of this company or of any other company for any purposes which may seem directly calculated to benefit the company and to transfer to any such company any property of the company and to interested in or take or otherwise dispose off shares, stock, debentures and other securities in or of such company in attainment of any for the objects, of the company in attainment of any of the objects of the company to subsidise or otherwise assist any such company and to undertake the management, secretarial and other work and fiduciary duties or business(as) of any such company on such terms as any be mutually negotiated and agreed upon.
26. To create any depreciation fund, reserve fund, investment fluctuation fund, sinking fund, insurance fund of any special or other contingency fund, whether for depreciation or for repairing, modernizing, replacing, renovation, improving, extending or maintaining any of the company or for redemption of debentures or redeemable preference shares, workers, welfare or any other purposes whatsoever conducive to general interests and purposes of the company.
27. To offer pecuniary or other aid to any association, body or movement having for its objects, the solution, settlement, surmounting, arbitration, conciliation and adjudication of industrial or labor problems, disputes or troubles or for the promotion of any other industry or trade, having a direct bearing on the interest of the company.
28. To acquire, install, erect and or construct, by concession, grant, purchase, lease, barter, license or otherwise, absolutely or conditionally and either independently or jointly with others any lands, buildings, machinery, plant, utensils, tools, works, conveniences and other movable or immovable property of any description, patents, trade marks, concessions, privileges and other rights for the objects and

business of the company, to contract maintain and alter any buildings, or work necessary or convenient for the purposes of the company and to any for such lands, buildings, works property or rights, purchases or otherwise acquired by or for the company by shares debentures, bonds or other securities of the company or either dispose off or turn to account the same at such time or times and in such manner and for such consideration as may be deemed proper or expedient in the interest of the company.

29. To insure, either fully or partially, the whole or any part of the property of the company with a view to protect and indemnify the company from liability or loss, either fully or partially and also to insure, to protect and indemnify any part or portion thereof, either on mutual principle or otherwise.
30. To indemnify Members, Officers, Directors, Agents and Servants of the company against proceedings, costs, damages, claims and / or demands in respect of anything done or ordered to be done by them for and in the interests of the company or against any loss, damage or misfortune whatsoever which shall chance to happen in the execution of the duties of their offices or in relation thereto.
31. To send any personnel or officer of the company, at the company's expenses abroad for special training in such fields on such terms and conditions as the company deems fit.
32. To sub-let all or any of the contracts entered into, by or on behalf of the company from time to time and upon such terms and conditions as may be thought expedient.
33. To apply for, tender, purchase or otherwise acquire any contracts, sub-contracts, licenses and concessions for, or in relation to, the objects / herein business mentioned or any of them and to undertake, execute, carry out, dispose off or otherwise turn to account the same.
34. To utilize, develop, carry on, manage, control and turn to account any business, property or rights of the company whether employing the same in any other business of the company or by working, using, carrying on and turning to the account the same as a separate undertaking.

1. THE OTHER OBJECTS NOT INCLUDED IN (A) AND (B) ABOVE

1. To carry on business of manufacturers and dealers in all kinds of air conditioning plants, refrigerators, cooling appliances, apparatuses and machinery and equipments, and all components parts, accessories, articles and fittings required for that purpose.

2. To construct, build, equip, own and maintain and to carry on business as keepers of cold storages, storage chambers, ice plants, godowns, warehouses, refrigerators, freezing houses and room coolers for storing fish, seafoods, marine products and processes fish, sea foods, and marine products, meat, eggs, poultry products protein foods, milk, cream, butter, cheese, bacons, sausages, fruits, roots, vegetables or other substances made from all or any of them and canned, tinned and processes foods of every description and to act as transporters of aforesaid foods, substances and products.
3. To carry on the business or vacation of acting as advisers and consultants on all matters and problems relating to the Technical Industries, Civil administration finance and organization, management, commencement or expansion of industry, purchasing techniques and business (including construction of plants and buildings) production, purchases, sales, material and cost control, marketing advertisements, publicity, personnel, expert and import to and for institutions, concerns, bodies, associations, departments and services of the government, public or local authorities trusts, scientific research and Development Centres, and to be appointed as technical, financial, industrial administration or civil consultants.
4. To carry on business of electrical engineers, electricians, engineers, contractors, manufacturers, suppliers of and dealers in electrical and other appliances, cables, wifeliness, dry cells accumulators, lamps and works and to generate, accumulate, distribute and supply electricity for the purpose of light, heat, motive power and for all other purposes for which electrical energy can be employed and to manufacture, and deal in all apparatuses and things required for or capable of being used in connection with the generation distribution, supply, accumulation and employment of electricity.
5. To manufacture, buy, sell, export, import, deal in, assemble, fit, repair, convert, overhaul, alter, maintain, and improve all types of electronic components, devices equipments and appliances, equipments such as television and wireless apparatus including radio receivers and transmitters, tape recorders, broadcast relay and reception equipment, phonographs and other equipment used in and or for audio and visual communications, apparatus and equipment including those using electromagnetic waves intended for radio-telegraphic communication photocopiers, electronic lighting controls, continuous fan / motor speed controls, continuous flashers and fire alarm systems, digital and other electronic clock, time relays punch card machines, electromechanical pneumatic controls computers and automatic calculators, X-ray machines and tubes, surgical medical and other appliances intended for electro and other therapy treatment and in all types of tapes, magnetic and otherwise, photographic films, projectors and cameras, and capacitors, resistance, condensers, semi-conductors, transistors rectifiers, integrated and hybrid circuits, relays potentio meters, connectors, printed circuits coils, chokes, transformers, switches, volume controls, plugs, sockets aerial gears,

diodes and allied items intended for and used in electronic devices, and in air conditioners, refrigerators, washing machines, heaters and cooking ranges and other types of domestic machines, heaters and cooking ranges and other types of domestic appliances and any types of equipment used in the generation, transmission and receiving of sound, light and electrical impulses and component parts thereof and other materials used in or in connection with electronic and electrical industries.

6. To carry on the business of designers, manufactures, suppliers, buyers, sellers importers and exporters of all types of machineries, equipments, accessories and things capable of being used in connection with the Telecom engineering services involving infrastructure support / telecom installation and commissioning for service providers such as cellular and other basic telecom services.
7. To carry on business of civil, mechanical, electrical and consulting engineers, agricultural engineers, aeronautical engineers, aviation engineers, construction engineers and engineers in all branches of work whatsoever known to engineering erectors, mechanics, manufacturers of agricultural implements and any other kind whatsoever and / or any part thereof or any parts thereof or accessories thereto, boiler makers; millwright; wire drawers, tube makers, iron and steel converters; smiths, wheelwrights, wood workers metallurgists, galvanizes, Japanners, enamellers, electroplaters; silver-platters, nickel-platers, varnishes, vulcanizes, water supply and makers; manufacturers of all other instruments used in or in connection with any of the above business and of motors machinery and scientific appliances apparatus and devices of every description whatsoever, rolling stock, timber, goods, iron, steel and other metal implements, tools, utensils and conveniences of every kind.
8. To carry on all types of selling and purchasing activities directly (both in internal and external markets on its own or as sales, purchases or commission agents and brokers) to act as service agents for providing services after sales and other technical services; to carry on business as marketing technical consultants both in internal and external markets.
9. To carry on the business of manufacturers, producers, refiners, processors, exporters, importers, distributors, traders, merchants, dealers, manufacturers, representative, selling agents, buying agents, repackers, buyers, sellers, wholesalers, retailers, suppliers, and stockists of all kinds and varieties of surgical instruments and furniture, medical equipments, diagnostic equipments and instruments, medical kits, disposable and non-disposable syringes, disposable and non-disposable needles urine collecting bags, poly mask, oxygen tent, netalon catheters. Foley's caterers, endotracheal tubes, tracheotomy (pain / cuffed) nasal oxygen catheter, resuscitation tubes, suction catheter, epidural cannula, intra catheter, Ryles tubes, Levin's Tubes, infant feeding tube, rectal catheter, Romo Vac sets, Peritoneal dialysis catheter sets peritoneal dialysis transfusion sets, peritoneal dialysis catheter sets, peritoneal dialysis transfusion sets, peritoneal catheter, colostomy kits, infant mucus extractor, sterivae cannula blood administration sets,

blood donor sets, regular fluid infusion sets, measure volume sets, infusion sets micro sets, plasma aspiration sets, disposable gloves, S.V. and I.V. cannula, V.A. shunt, stethoscopes sphygmomanometers, ampoules, butterfly needles, microscopes, ophthalmic instruments and equipments, hodoscopes, medical containers, thermometers, plastic and aluminum collapsible tubes and disposable and non – disposable surgical instruments and kits.

10. To carry on the business as Software Consultants, CAD/CAE Consultants, systems Consultants, Internet Consultants, E-Commerce Consultants, Consultants for Web related products, and / or to conduct Computer Hardware / Software training programmes; and also to undertake Recruitment / Placement of Computer Professionals any where in the world.
11. To carry on the business of Manufacturers, Producers, Assemblers, Buyers, Sellers, Importers, Exporters, Designers, Engineers of Computer Hardware, Peripherals, UPS, Power Inverters, Stabilizers and Electronic Display Boards, including Accessories / Spares and all other devices relating to Information Technology.
12. To undertake servicing and maintenance of Computer Hardware, Peripherals, U.P.S, Power Inverters, Stabilizers, Electronic Display Boards and all other devices relating to Information Technology.
13. To carry on the business of Software programmers and to develop all types of Softwares including Customs Engineering Softwares, Logistics and Financial Softwares and also carry on the business of Network Application and Database development, both in India and abroad.

IV. THE LIABILITY OF THE MEMBERS IS LIMITED

- V. *The Authorised Share capital of the Company is INR 10,146,299,340/- (Indian Rupees Ten Billion One Hundred Forty-Six Million Two Hundred Ninety-Nine Thousand Three Hundred Forty only) divided into 1,014,629,934 (One Billion Fourteen Million Six Hundred Twenty-Nine Thousand Nine Hundred Thirty-Four) equity shares of INR 10/- (Indian Rupees Ten only) each.

* The Authorized share capital of the Company has been re-classified as approved by the shareholders of the Company by passing as ordinary resolution at the Extraordinary General Meeting held on May 13, 2025

We, the several persons, whose names and address are subscribed below, are desirous of being formed into a company in pursuance of this Memorandum of Association and we respectively agree to take the number of shares in the Capital of the Company set opposite to our respective names.

SL. No.	NAME, ADDRESSES, DESCRIPTIONS AND OCCUPATIONS OF THE SUBSCRIBERS	NO. OF EQUITY SHARES TAKE BY EACH SUBSCRIBER	SIGNATURE OF THE SUBSCRIBERS	SIGNATURE, NAME, ADDRESS, DESCRIPTION AND OCCUPATION OF THE WITNESS.
1.	<p>JADADISH SHIVAPUTRAPPA MELLIGERI</p> <p>S/o Shivaputrappa 23, Municipal Blocks Hosur, HUBLI – 580 021 BUSINESS</p> <p>Director & Nominee of Quality Engineering and Software Technologies (India) Pvt. Ltd.,</p>	<p>100 (One Hundred only)</p>	Sd/-	<p>Sd/- N. SUBRAMANYA BHAT S/o Late Sri N.N. Bhat, 403, 4th Floor, Eden Park No. 20, Vittal Mallya Road, BANGALORE – 560 001. CHARTERED ACCOUNTANT</p>
2.	<p>AJIT ARAVIND PRABHU</p> <p>S/o K.V. Aravind Prabhu 126, Trimurti Renukanager HUBLI – 580 030 BUSINESS</p> <p>Director & Nominee of Quality Engineering and Software Technologies (India) Pvt. Ltd.</p>	<p>100 (One Hundred only)</p>	Sd/-	
	Total Number of Shares	<p>200 (Two Hundred Only)</p>		

Dated this the 22nd day of March 2000 at Bangalore.

**CHRONOLOGY OF EVENTS OF ALTERATION TO
MEMORANDUM OF ASSOCIATION (MOA) & ARTICLES OF ASSOCIATION (AOA)**
(Since incorporation)

AEQUS LIMITED

Authorized Capital as on date of Incorporation : **INR 50,00,000 (Fifty Lakhs)**
No of Instances of Alteration of MOA : **34 (Thirty-Four)**
No of Instances of Alteration of AOA : **21 (Twenty-One)**

SR. NO.	RELEVENT DATES	PARTICULARS OF ALTERATION
1.	Date of EGM: March 24, 2006	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> • Training academy to machining and manufacturing <p><u>Alteration of Articles of Association</u></p> <ul style="list-style-type: none"> • The following sub article (d) be added after Sub-article (c) in article 2 of the Articles of association : <p style="padding-left: 40px;"><i>“(d) No invitation shall be made to, or deposit be accepted from, persons other than members, directors or their relatives.”</i></p>
2.	Date of EGM: March 24, 2006	<p><u>Alteration of Memorandum of Association and Articles of Association</u></p> <ul style="list-style-type: none"> • Change of name <p>FROM : Mechanical Training Academy Private Limited TO : QuEST Machining And Manufacturing Private Limited</p> <ul style="list-style-type: none"> • Change of name affected to change in the main objects of the Company.
3.	Date of EGM: April 25, 2006	<p><u>Alteration of Memorandum of Association & Articles of Association</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital up to Rupees 2,00,00,000 (Rupees Two Crores) <p><i>“The Authorized share capital of the Company is Rs.2,00,00,000 (Two Crores) only, divided into 20,00,000 (Twenty Lakhs) Equity Shares with face value of Rs. 10/- (Rupees Ten)”</i></p>
4.	Date of EGM: Nov 21, 2007	<p><u>Restatement of Articles of Association</u></p> <ul style="list-style-type: none"> • The Complete Articles of Association were re stated
5.	Date of EGM: March 05, 2008	<p><u>Alteration of Memorandum of Association & Articles of Association</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital up to Rupees 12,00,00,000 (Rupees Twelve Crores) <p><i>“The Authorized share capital of the Company is Rs.</i></p>

		12,00,00,000 (Twelve Crores) only, divided into 1,20,00,000 (One Crore Twenty Lakhs) Equity Shares with face value of Rs. 10/- (Rupees Ten)”
6.	Date of EGM: March 02, 2009	<p><u>Alteration of Memorandum of Association & Articles of Association</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital up to Rupees 20,00,00,000 (Rupees Twenty Crores): <p>“The Authorized share capital of the Company is Rs. 20,00,00,000 (Twenty Crores) only, divided into 2,00,00,000 (Two Crore) Equity Shares with face value of Rs. 10/- (Rupees Ten)”</p>
7.	Date of EGM March 15, 2010	<p><u>Alteration of Articles of Association</u></p> <ul style="list-style-type: none"> • Substitution of existing clause 4 by the following <p>“The Authorized Share Capital of the Company is as mentioned in the Clause 5 of the Memorandum of Association. The Company has the power from time to time to increase or reduce its Share Capital.”</p>
8.	Date of EGM March 15, 2010	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital up to Rupees 33,00,00,000 (Rupees Thirty Three Crores): • The existing clause “V” of MOA was replaced by the following clause <p>“The Authorized share capital of the Company is Rs. 33,00,00,000 (Thirty Three Crore) only, divided into 3,30,00,000 (Three Crore Thirty Lakhs) Equity Shares with face value of Rs. 10/- (Rupees Ten)”</p>
9.	Date of EGM Nov 26, 2010	<p><u>Restatement of Articles of Association</u></p> <ul style="list-style-type: none"> • The Complete Articles of Association were re stated
10.	Date of EGM Nov 26, 2010	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital up to Rupees 38,00,00,000 (Rupees Thirty Eight Crores): • The existing clause “V” of MOA was replaced by the following clause <p>“The Authorized share capital of the Company is Rs. 38,00,00,000 (Thirty Eight Crore) only, divided into 3,80,00,000 (Three Crore Eighty Lakhs) Equity Shares with face value of Rs. 10/- (Rupees Ten)”</p>

11.	Date of EGM: March 07, 2011	<u>Alteration of Memorandum of Association & Articles of Association</u> <ul style="list-style-type: none"> • Change in Name of the Company <p>FROM :QuEST Machining & Manufacturing Private Limited TO :QuEST Global Manufacturing Private Limited</p>
12.	Date of EGM: October 26,2011	<u>Alteration of Memorandum of Association</u> <ul style="list-style-type: none"> • Increase in Authorized Capital up to Rupees 40,00,00,000 (Rupees Forty Crores) • The existing clause "V" of MOA was replaced by the following clause <p><i>"The Authorized share capital of the Company is Rs. 40,00,00,000 (Forty Crore) only, divided into 4,00,00,000 (Four Crore) Equity Shares with face value of Rs. 10/- (Rupees Ten)"</i></p>
13.	Date of EGM: Dec 05, 2011	<u>Alteration of Memorandum of Association</u> <ul style="list-style-type: none"> • Increase in Authorized Capital up to Rupees 47,00,00,000 (Rupees Forty Seven Crores): • The existing clause "V" of MOA was replaced by the following clause <p><i>"The Authorized share capital of the Company is Rs. 47,00,00,000 (Forty Seven Crore) only, divided into 4,70,00,000 (Four Crore Seventy Lakhs) Equity Shares with face value of Rs. 10/- (Rupees Ten)"</i></p>
14.	Date of EGM: June 29, 2012	<u>Alteration of Memorandum of Association</u> <ul style="list-style-type: none"> • Increase in Authorized Capital up to Rupees 55,00,00,000 (Rupees Fifty Five Crores): • The existing clause "V" of MOA was replaced by the following clause <p><i>"The Authorized share capital of the Company is Rs. 55,00,00,000 (Fifty Five Crores) only, divided into 5,50,00,000 (Five Crore Fifty Lakhs) Equity Shares with face value of Rs. 10/- (Rupees Ten)"</i></p>
15.	Date of EGM July 30, 2012	<u>Restatement of Articles of Association</u> <ul style="list-style-type: none"> • The Complete Articles of Association were re stated <p>Alteration for inclusion of provisions pertaining to the dematerialization of shares of the Company.</p>

16.	Date of EGM: February 25, 2013	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital up to Rupees 75,00,00,000 (Rupees Seventy Five Crores): • The existing clause “V” of MOA was replaced by the following clause <p><i>“The Authorized share capital of the Company is Rs. 75,00,00,000 (Seventy Five Crores) only, divided into 7,50,00,000 (Seven Crore Fifty Lakhs) Equity Shares with face value of Rs. 10/- (Rupees Ten)”</i></p>
17.	Date of EGM: March 15, 2013	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital up to Rupees 110,00,00,000 (Rupees One Hundred and Ten Crores): • The existing clause “V” of MOA was replaced by the following clause <p><i>“The Authorized share capital of the Company is Rs. 1,10,00,00,000 (One Hundred and Ten Crores) only, divided into 11,00,00,000 (Eleven Crore) Equity Shares with face value of Rs. 10/- (Rupees Ten)”</i></p>
18.	Date of AGM May 15, 2013	<p><u>Alteration of Articles of Association</u></p> <p>Insertion of Clause 6(A) (a) providing for Call Option and Clause 6(A) (b) providing manner of determining the Fair market value, after the existing clause 6 of the Articles of Association.</p>
19.	Date of EGM: February 25, 2014	<p><u>Alteration of Memorandum of Association & Articles of Association</u></p> <ul style="list-style-type: none"> • Change in Name of the Company: <p>FROM : QuEST Global Manufacturing Private Limited TO : Aequs Private Limited</p>
20.	Date of EGM: December 30, 2014	<p><u>Alteration of Articles of Association</u></p> <ul style="list-style-type: none"> • Restatement of Articles of Association to be in line with the provisions of Companies Act, 2013
21.	Date of EGM: March 27, 2015	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital up to Rupees 1,21,75,00,000 (One Hundred and Twenty One Crores Seventy Five Lakhs only): • The existing clause “V” of MOA was replaced by the following clause <p><i>“The Authorized Share Capital of the Company is INR. 1,21,75,00,000/- (One Hundred and Twenty One Crores Seventy Five Lakhs only), divided into 12,17,50,000 (Twelve Crores Seventeen Lakhs Fifty Thousand) Equity Shares of INR. 10/-</i></p>

		<i>(Rupees Ten) each</i>
22.	Date of AGM: September 29, 2015	<p><u>Alteration of Articles of Association</u></p> <ul style="list-style-type: none"> Restatement of clause 5 of Articles of Association as follows: <p><i>Subject to the provisions of the Act and these Articles, the Company may issue equity shares either with differential rights of dividend and voting or otherwise, issue shares as per the Employees' Stock Option Plan or any other scheme/arrangement for issue/transfer of shares of the Company to specific person/s and also buy back any of the shares on such terms and in such manner as may be prescribed from time to time. Further, the Members shall have a right, only for renouncing the Shares issued on right basis, either fully or partially, either to one or more Members.</i></p>
23.	Date of EGM: December 24, 2015	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> Increase in Authorized Capital to INR. 149,75,00,000/- (Indian Rupees one hundred and forty nine crores and seventy five lakhs only) The existing clause "V" of MOA replaced by the following clause: <p><i>V. "The Authorized Share Capital of the Company is INR 149,75,00,000 (Indian Rupees one hundred and forty nine crores and seventy five lakhs only) divided into 14,97,50,000 (fourteen crores ninety seven lakhs and fifty thousand) equity shares of Rs. 10/- (Indian Rupees ten) each."</i></p>
24.	Date of EGM: March 23, 2016	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> Increase in Authorized Capital to INR. 156,75,00,000/- (Indian Rupees one hundred and fifty six crores and seventy five lakhs only) The existing clause "V" of MOA replaced by the following clause: <p><i>V. "The Authorized Share Capital of the Company is INR 156,75,00,000 (Indian Rupees one hundred and fifty six crores and seventy five lakhs only) divided into 15,67,50,000 (fifteen crores sixty seven lakhs and fifty thousand) equity shares of Rs. 10/- (Indian Rupees ten) each."</i></p>
25.	Date of EGM July 14, 2016	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> Increase in Authorized Capital to INR. 156,80,00,000/- (Indian Rupees one hundred and fifty-six crores and Eighty lakhs only) <p>The existing clause "V" of MOA replaced by the following clause:</p>

		V. <i>"The Authorized Share Capital of the Company is INR. 156,80,00,000/- (Indian Rupees one hundred and fifty-six crores and Eighty lakhs only), divided into 15,68,00,000 (fifteen crore Sixty-Eight Lakhs) Equity Shares of INR. 10/- (Indian Rupees Ten only) each."</i>
26.	Date of EGM: December 08, 2016	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital to INR. 1,801,800,000/- (Indian Rupees One Hundred and Eighty Crore and Eighteen Lakh only) • The existing clause "V" of MOA replaced by the following clause: <p>V. <i>"The Authorized Share Capital of the Company is 1,801,800,000/- (Indian Rupees One Hundred and Eighty Crore and Eighteen Lakh only), divided into 180,180,000 (Eighteen Crore One Lakh and Eighty Thousand) Equity Shares of INR. 10/- (Indian Rupees Ten only) each."</i></p>
27.	Date of EGM: June 24, 2017	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital to INR. 1,895,400,000/- (Indian Rupees One Hundred and Eighty Nine Crore Fifty Four Lakh only) • The existing clause "V" of MOA replaced by the following clause: <p><i>"V. The Authorized Share Capital of the Company is INR 1,895,400,000/- (Indian Rupees One Hundred and Eighty Nine Crore Fifty Four Lakh only), divided into 18,95,40,000 (Eighteen Crore Ninety Five Lakh and Forty Thousand) Equity Shares of INR. 10/- (Indian Rupees Ten only) each."</i></p>
28.	Date of EGM: October 6, 2017	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital to INR. 1,972,400,000/- (Indian Rupees One Hundred Ninety Seven Crores and Twenty Four Lakhs only) • The existing clause "V" of MOA replaced by the following clause: <p><i>"V. The Authorized Share Capital of the Company is INR. 1,97,24,00,000/- (Indian Rupees One Hundred Ninety Seven Crores and Twenty Four Lakhs only), divided into 19,72,40,000 (Nineteen Crores Seventy Two Lakhs and Forty Thousand) Equity Shares of INR. 10/- (Indian Rupees Ten only) each."</i></p>
29.	Date of AGM: November 30, 2017	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital to INR. 1,99,23,00,000/- (Indian Rupees One Hundred Ninety Nine Crores and Twenty Three Lakhs only)

		<ul style="list-style-type: none"> The existing clause "V" of MOA replaced by the following clause: <i>"V. The Authorized Share Capital of the Company is INR. 1,99,23,00,000/- (Indian Rupees One Hundred Ninety Nine Crores and Twenty Three Lakhs only), divided into 19,92,30,000 (Nineteen Crores Ninety Two Lakhs and Thirty Thousand) Equity Shares of INR. 10/- (Indian Rupees Ten only) each."</i>
30.	Date of EGM: October 12, 2018	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> Increase in Authorized Capital to INR. 2,292,300,000 (Indian Rupees Two Billion Two Hundred Ninety-Two Million Three Hundred Thousand Only) The existing clause "V" of MOA replaced by the following clause: <i>"V. The Authorized Share Capital of the Company is INR 2,292,300,000 (Indian Rupees Two Billion Two Hundred Ninety Two Million and Three Hundred Thousand only) divided into 229,230,000 (Two Hundred Twenty Nine Million Two Hundred and Thirty Thousand) Equity Shares of INR. 10/- (Indian Rupees Ten only) each."</i>
31.	Date of AGM: November 15, 2018	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> Increase in Authorized Capital to INR. 2,442,300,000 (Indian Rupees Two Billion Four Hundred Forty-Two Million Three Hundred Thousand Only) The existing clause "V" of MOA replaced by the following clause: <i>"V. The Authorised Share Capital of the Company is INR 2,442,300,000 (Indian Rupees Two Billion Four Hundred Forty-Two Million Three Hundred Thousand Only) divided into 244,230,000 (Two Hundred Forty-Four Million Two Hundred Thirty Thousand) Equity Shares of INR 10 (Indian Rupees Ten) each".</i>
32.	Date of AGM: October 30, 2019	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> Increase in Authorized Capital to INR. 2,661,940,860 (Indian Rupees Two Billion Six Hundred Sixty-One Million Nine Hundred Forty Thousand Eight Hundred Sixty only) The existing clause "V" of MOA replaced by the following clause: <i>"V. The Authorized Share Capital of the Company is INR 2,661,940,860 (Indian Rupees Two Billion Six Hundred Sixty-One Million Nine Hundred Forty Thousand Eight Hundred Sixty only) divided into 266,194,086 (Two Hundred Sixty Six Million One Hundred Ninety Four Thousand Eighty Six) equity shares of INR 10 (Indian Rupees Ten only) each".</i>

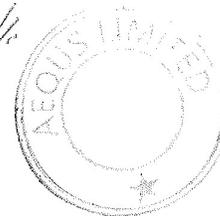
		<p><u>Alteration of Articles of Association</u></p> <ul style="list-style-type: none"> Article 4(b) and 25(a) is altered and substituted by passing the Special Resolution at the Nineteenth Annual General Meeting of the members of the Company held on October 30, 2019. After article 25 (b) the articles 25 (c), (d), (e) and (f) are inserted by passing the Special Resolution at the Nineteenth Annual General Meeting of the members of the Company held on October 30, 2019.
33.	Date of AGM: December 31, 2020	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> Increase in Authorized Capital to INR. INR 2,862,500,000 (Indian Rupees Two Billion Eight Hundred and Sixty-Two Million Five Hundred Thousand only) The existing clause "V" of MOA replaced by the following clause: <p><i>"V. The Authorized Share Capital of the Company is INR 2,862,500,000 (Indian Rupees Two Billion Eight Hundred and Sixty-Two Million Five Hundred Thousand only) divided into 286,250,000 (Two Hundred and Eighty-Six Million Two Hundred Fifty Thousand) equity shares of INR 10 (Indian Rupees Ten only) each."</i></p>
34.	Date of AGM: November 06, 2021	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> Increase in Authorized Capital to INR 431,46,00,000 (Indian Rupees Four Hundred and Thirty One Crores and Forty Six Lakhs only) The existing clause "V" of MOA replaced by the following clause: <p><i>"V. The Authorized Share Capital of the Company is INR 431,46,00,000 (Indian Rupees Four Hundred and Thirty-One Crores and Forty Six Lakhs only) divided into 43,14,60,000 (Forty Three Crores Fourteen Lakhs and Sixty Thousand only) equity shares of INR 10 (Indian Rupees Ten only) each."</i></p> <p><u>Alteration of Articles of Association</u></p> <ul style="list-style-type: none"> The following Article 25(g) is inserted by passing the Special Resolution at the Twenty First Annual General Meeting of the members of the Company held on November 06, 2021: <p><i>"25 (g) The notice of the general meetings of the Company shall not be placed on the website of the Company."</i></p>
35.	Date of EGM: February 10, 2023	<p><u>Alteration of Memorandum of Association</u></p> <ul style="list-style-type: none"> Increase in Authorized Capital to INR 5,914,600,000/-

		<p>(Indian Rupees Five Billion Nine Hundred Fourteen Million Six Hundred Thousand only)</p> <ul style="list-style-type: none"> The existing clause “V” of MOA replaced by the following clause: <p>“The Authorized Share Capital of the Company is INR 5,914,600,000/- (Indian Rupees Five Billion Nine Hundred Fourteen Million Six Hundred Thousand only) divided into 431,460,000 (Four Hundred Thirty One Million Four Hundred Sixty Thousand) equity shares of INR 10/- (Indian Rupees Ten only) each total amounting to INR 4,314,600,000/- (Indian Rupees Four Billion Three Hundred Fourteen Million Six Hundred Thousand only) and 160,000,000 (One Hundred Sixty Million) preference shares of INR 10/- (Indian Rupees Ten only) each total amounting to INR 1,600,000,000 /- (Indian Rupees One Billion Six Hundred Million only).”</p>
36.	Date of EGM: March 28, 2023	<p><u>Alteration of Articles of Association</u></p> <ul style="list-style-type: none"> Adoption of amended & restated set of Articles of Association
37.	Date of EGM September 11, 2023	<p><u>Alteration of Memorandum</u></p> <ul style="list-style-type: none"> Increase in Authorized Capital to INR 5,914,600,000/- (Indian Rupees Five Billion Nine Hundred Fourteen Million Six Hundred Thousand only) The existing clause “V” of MOA replaced by the following clause: <p>“V. The Authorized Share Capital of the Company is INR 7,581,600 (Indian Rupees Seven Billion Five Hundred Eighty One Million Six Hundred Thousand only) divided into 431,460,000 (Four Hundred Thirty One million Four Hundred Sixty Thousand) equity shares of INR 10/- (Indian Rupees Ten only) each total amounting to INR 4,314,600,000/- (Indian Rupees Four Billion Three Hundred Fourteen Million Six Hundred Thousand only) and 326,700,000 (Three Hundred Twenty Six Million Seven Hundred Thousand) preference shares of INR 10/- (Indian Rupees Ten only) each total amounting to INR 3,267,000,000/- (Indian Rupees Three Billion Two Hundred Sixty Seven Million only).”</p>
38.	Date of AGM September 27, 2023	<p><u>Alteration of Articles of Association</u></p> <p>Article 50 is altered by passing the Special Resolution at the Twenty Third Annual General Meeting of the members of the Company held on September 27, 2023.</p>

39.	Date of EGM October 11, 2023	<p><u>Alteration of Memorandum</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital to INR 8,181,600,000/- (Indian Rupees Eight Billion One Hundred Eighty-One Million Six Hundred Thousand only) • The existing clause “V” of MOA replaced by the following clause: <p>“V. The Authorized Share Capital of the Company is INR 8,181,600,000/- (Indian Rupees Eight Billion One Hundred Eighty One Million Six Hundred Thousand only) divided into 431,460,000 (Four Hundred Thirty One million Four Hundred Sixty Thousand) equity shares of INR 10/- (Indian Rupees Ten only) each total amounting to INR 4,314,600,000/- (Indian Rupees Four Billion Three Hundred Fourteen Million Six Hundred Thousand only) and 386,700,000 (Three Hundred Eighty Six Million Seven Hundred Thousand) preference shares of INR 10/- (Indian Rupees Ten only) each total amounting to INR 3,867,000,000/- (Indian Rupees Three Billion Eight Hundred Sixty Seven Million only).”</p>
40.	Date of EGM October 25, 2023	<p><u>Alteration of Memorandum</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital to INR 8,403,600,000/- (Indian Rupees Eight Billion Four Hundred Three Million Six Hundred Thousand only) • The existing clause “V” of MOA replaced by the following clause: <p>“V. The Authorized Share Capital of the Company is INR 8,403,600,000/- (Indian Rupees Eight Billion Four Hundred Three Million Six Hundred Thousand only) divided into 431,460,000 (Four Hundred Thirty One million Four Hundred Sixty Thousand) equity shares of INR 10/- (Indian Rupees Ten only) each total amounting to INR 4,314,600,000/- (Indian Rupees Four Billion Three Hundred Fourteen Million Six Hundred Thousand only) and 408,900,000 (Four Hundred Eight Million Nine Hundred Thousand) preference shares of INR 10/- (Indian Rupees Ten only) each total amounting to INR 4,089,000,000/- (Indian Rupees Four Billion Eighty Nine Million Only).”</p> <p><u>Alteration of Articles of Association</u></p> <p>Adoption of amended & restated set of Articles of Association</p>

<p>41.</p>	<p>Date of EGM March 29, 2025</p>	<p><u>Alteration of Memorandum</u></p> <ul style="list-style-type: none"> • Increase in Authorized Capital to INR 10,146,299,340/- (Indian Rupees Ten Billion One Hundred Forty-Six Million Two Hundred Ninety-Nine Thousand Three Hundred Forty only) • The existing clause “V” of MOA replaced by the following clause: <p>“V. The Authorized Share Capital of the Company is INR 10,146,299,340/- (Indian Rupees Ten Billion One Hundred Forty Six Million Two Hundred Ninety Nine Thousand Three hundred Forty only) divided into 605,729,934 (Six Hundred Five Million Seven hundred Twenty Nine Thousand Nine Hundred Thirty Four) equity shares of INR 10/- (Indian Rupees Ten only) each total amounting to INR 6,057,299,340/- (Indian Rupees Six Billion Fifty Seven Million Two Hundred Ninety-Nine Thousand Three Hundred and Forty only) and 408,900,000 (Four Hundred Eight Million Nine Hundred Thousand) preference shares of INR 10/- (Indian Rupees Ten only) each total amounting to INR 4,089,000,000/- (Indian Rupees Four Billion Eighty Nine Million only).”</p>
<p>42.</p>	<p>Date of EGM April 25, 2025</p>	<p><u>Alteration of Memorandum</u></p> <ul style="list-style-type: none"> • Conversion of private limited company into public limited company • The existing clause “I” of MOA is replaced by the following clause: <p>I. The name of the Company is “Aequis Limited”.</p> <p><u>Alteration of Articles of Association</u></p> <p><u>Restatement of Articles of Association</u></p> <ul style="list-style-type: none"> • The Complete Articles of Association were restated

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43.	Date of EGM May 13, 2025	<p><u>Alteration of Memorandum</u></p> <ul style="list-style-type: none">• Re-classification of Authorized share capital• The existing clause "V" of MOA replaced by the following clause: <p>The Authorised Share capital of the Company is INR 10,146,299,340/- (Indian Rupees Ten Billion One Hundred Forty-Six Million Two Hundred Ninety-Nine Thousand Three Hundred Forty only) divided into 1,014,629,934 (One Billion Fourteen Million Six Hundred Twenty-Nine Thousand Nine Hundred and Thirty-Four) equity shares of INR 10/- (Indian Rupees Ten only) each.</p> <p><u>Alteration of Articles of Association</u></p> <ul style="list-style-type: none">• Adoption of amended & restated set of Articles of Association
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